

# Negotiating Your Compensation The Rules of the Game

#### Ford R. Myers

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Take Charge of Your Career,
Create the Work You Love, and
Earn What You Deserve!

# Begin Your "Negotiation" During the Networking/Interviewing (Build Your Value)

- Try to enter the process via networking or an executive recruiter, rather than via an online job application
- Impress the interviewer with your preparation
- Articulate your value; don't be "shy" or modest
- Identify the company's issues through research and discussion
- Tie your strengths and experiences directly to the company's needs and problems
- Use your relevant "Accomplishment Stories"

The stronger you come out of the interview, the stronger your negotiating position will be.



#### You Got The Offer!

#### **Congratulations - But You're Not Done**

#### **Real Objective:**

**Right Job - Right Compensation - Right Reasons** 



#### "Fit"

#### A Small Word of Major Importance!

- Compensation
- Location
- Industry
- Product or Service
- Headquarters or Remote
- Size or Revenues
- Respect or Prestige

- Pace
- Formal or Informal
- People and Relationships
- Physical Environment
- Culture
- Values and Mission
- Reputation and Image

Know your priorities!



# **Professionals Negotiate Professionally**

- You are expected to negotiate
- Establishes credibility
- Demonstrates essential business skills (negotiating/bargaining)
- Conveys professionalism
- Sets the right precedent

Yes, you must negotiate!



# Misconceptions about Negotiating Self-Limiting Fears

- Being too pushy or demanding
- Seeming ungrateful for the job offer
- Being tagged as a "high-maintenance prima donna" (not a team player)
- Making future raises/promotions more difficult to obtain
- Starting-off the work relationship on a bad note
- Fear of losing the offer/desperation/might not get another chance



# Negotiating is Serious Business... But it is Also a Game

#### 21 Rules of the Game

(To Be Used With the **Employer**, Not a Recruiter)

- 1. Do extensive salary research, preparation and practice beforehand
- 2. Defer salary discussions until an offer seems imminent
- 3. Discuss salary only with the ultimate decisionmaker
- 4. Get the employer to state a salary figure or range first
- 5. Wait until an offer is extended to you before negotiating
- 6. Discuss salary only after you have fully described your relevant accomplishments
- 7. Know your strategy before attending the negotiation meeting
- 8. Always negotiate the offer, no matter how good it seems initially



### Rules of the Game (con't.)

- 9. Finalize the salary first, before negotiating other items such as benefits
- 10. Never misrepresent your former salary
- 11. Don't confuse salary with the full compensation package
- 12. Avoid tying your potential salary to your old salary
- 13. Use silence as one of your most powerful negotiating tools
- 14. "Fit" is more important than financial compensation
- 15. Leverage one offer against other offers if possible
- 16. Be patient and disciplined throughout the process



### Rules of the Game (con't.)

- 17. You don't get what you deserve, you get what you negotiate
- 18. Never accept or reject an offer on the spot do a thorough analysis
- 19. You can only win at negotiation if you're "willing to walk away"
- 20. Be sure the compensation package you finally accept is a "win-win"
- 21. Maintain a positive, upbeat attitude and enjoy the "game!"

Learn the rules – Practice - Win the game!



# Simple Formula for Success:

$$P + P = P$$



# "What Compensation Do You Require?" How to Respond - Even Before the Offer

- "I think salary is a very important topic, and I would be more than happy to discuss it once a mutual interest has been established." (Get back to discussing your accomplishments)
- "Your company has a very good reputation, and I'm sure the compensation package will be fair enough to keep me motivated and productive." (By the way, what is the salary range for this position?)
- "Based on my accomplishments and contributions, I would like to be paid at the same level as other employees of my caliber." (What is the salary range for a person of my caliber?)



# "What Compensation Do You Require?" How to Respond - Even Before the Offer (con't.)

- "Regarding compensation, I am flexible and willing to negotiate once we have developed a mutual interest." (Get back to discussing your accomplishments)
- "If we decide that I am the right person for this job, I am sure we will be able to come to an agreement on compensation." (Get back to discussing your accomplishments)
- "At this time, I am most interested in determining if I am the right person for this job. If there's a fit, I'm sure salary won't be an issue." (Get back to discussing your accomplishments)
- "Are you making me an offer? (If so, what salary range did you have in mind?)" Only use this response later in the process.



#### **Know Your Numbers in Advance**

#### **Need**

- \$120,000 Base
- 3 Weeks Vacation
- Benefits in 3 Months
- Management Role
- Transportation
- Decent Workspace
- Severance Pay
- Etc.

#### Want

- \$160,000 Base
- 5 Weeks Vacation
- Benefits Now
- VP Title
- Company Car
- Private Office
- Outplacement
- Etc.

Know what you're willing to trade, and what you're not!

Make your own list.

# **NO** Connection!!

Old New Salary



### **Everything is Negotiable**

(But always finalize the SALARY first!)

```
✓ Expense Accounts

✓ Memberships and Dues

                           ✓ Training Allowances
✓ Profit Sharing
                      ✓ Outplacement Assistance
✓ Job Responsibilities
      ✓ Consultant vs. Employee Status ✓ Commission Rates
                                                                ✓ Flex-Time
                   ✓ Job-Sharing ✓ Insurance (life, medical, dental, disability)
✓ Stock Options

✓ Company-Sponsored Child Care

✓ Company Car or Auto Allowance

 ✓ Non-Compete Agreements
                                       ✓ Tele-Commuting
                                                             ✓ Vacation Time
     ✓ Computer Equipment ✓ Tuition Reimbursement ✓ Retirement Plans
✓ Legal, Tax, or Financial Assistance
✓ Free Lunches (meals)

✓ Office Location

  ✓ Relocation Assistance (home purchase or sale, etc.)
                                                        ✓ Accelerated Reviews
  ✓ Severance Settlement Package
                                       ✓ Work Space
                                                          ✓ Job Title

✓ Bonuses (sign-on and performance)

 ✓ Discount on Purchases
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# First Round Negotiations: When You've Been Selected Two Vital Questions to Ask <u>Before</u> Negotiating Salary

- Question 1: Why did you select me, specifically?
- Question 2: What is your company's compensation philosophy?

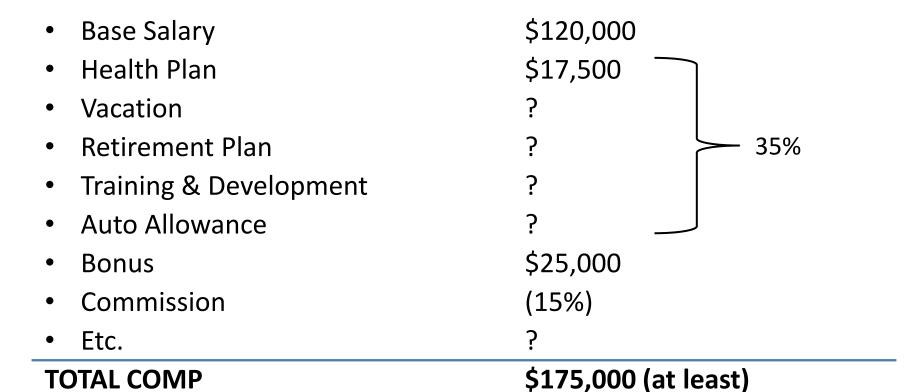


### First Round Negotiations: AFTER the Offer

- Maintain a "poker-face." Write down all the details.
  - (Break eye contact act disappointed and perplexed).
- Remain silent until the interviewer responds. Listen, and then say....
  - "Based on the level of contribution I offer and the commitment that I am prepared to make..." (OR)
  - "In view of the accomplishments that I have shared and my 15 years of related experience..." pause -
  - "I really believe that your offer is on the conservative side." (OR)
  - "Frankly, your offer is not at all what I was expecting."
  - (Add a percentage (perhaps 15-20%), or state a higher dollar figure whichever seems appropriate. Then wait.)
  - Never accept or reject an offer on the spot ask for 24 hours to 1 week (depending on the situation) to consider it.



#### Real Value of an Offer



Get the whole story before you judge the compensation!



### **Second Round Negotiations**

#### Go back to the Hiring Manager (not Human Resources) and say:

- "This is a great opportunity and I am excited about working with you (or) joining you company."
- "I am <u>inclined</u> to accept your offer; <u>however</u> there are 3 (or more) items I want to discuss (negotiate) with you."
- "If we can reach agreement on these items, I will be prepared to accept your offer <u>today</u>."

 NOTE: Conduct this negotiation "in person" if possible. Don't make this commitment unless you're serious and ready to follow-through.



# **Choosing Between Multiple Offers**

	Rank from 1 (low) to 10 (high)		
CRITERIA	Offer	Offer	Offer
	#1	#2	#3
Career/Professional Factors			
Job responsibilities			
Satisfaction			
Opportunity to do work in which I am skilled			
Title			
Professional growth			
Expand my skills			
Greater challenge			
Be promoted			
Other			



# Choosing Between Multiple Offers (con't.)

	Rank from 1 (low) to 10 (high)		
CRITERIA	Offer	Offer	Offer
	#1	#2	#3
Personal Factors			
Base salary			
Bonus/profit-sharing/stock options, etc.			
Perks (car, memberships, etc.)			
Geographic location			
Amount of travel			
Commuting requirements			
Special expenses (commuting fares, taxes, relocation, etc.)			
Other			

## **Choosing Between Multiple Offers (con't.)**

	Rank from 1 (low) to 10 (high)		
CRITERIA	Offer	Offer	Offer
	#1	#2	#3
Company Factors			
Size of company			
Adequacy and support of staff			
Company / industry history and reputation			
Other			



### Finally ... Attitude and Assumptions

80% of the Outcome of Your Salary Negotiations will be Determined by Your Attitude and Assumptions!

#### **THANK YOU!**

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